



# Economic Development Committee

**Date:** Monday, 23 May 2022

**Time:** 18:00

**Venue:** Council Chamber

**Address:** Town Hall, Hall Plain, Great Yarmouth, NR30 2QF

## AGENDA

Open to Public and Press

### 1 **APOLOGIES FOR ABSENCE**

To receive any apologies for absence.

### 2 **DECLARATIONS OF INTEREST**

You have a Disclosable Pecuniary Interest in a matter to be discussed if it relates to something on your Register of Interests form. You must declare the interest and leave the room while the matter is dealt with.

You have a Personal Interest in a matter to be discussed if it affects

- your well being or financial position
- that of your family or close friends
- that of a club or society in which you have a management role
- that of another public body of which you are a member to a greater extent than others in your ward.

You must declare a personal interest but can speak and vote on the matter.

Whenever you declare an interest you must say why the interest arises, so that it can be included in the minutes.

- 3      MINUTES      4 - 10**  
To confirm the minutes of the meeting held on 7th March 2022.
- 4      MATTERS ARISING**  
To consider any matters arising from the above minutes.
- 5      FORWARD PLAN      11 - 11**  
The Committee is asked to consider and note the Forward Plan.
- 6      GREAT YARMOUTH ENTERPRISE HUB PILOT UPDATE      12 - 15**  
Report attached.
- 7      CHAMBER OF COMMERCE - SUPPORT FOR THE GREAT YARMOUTH BUSINESS COMMUNITY**  
To receive an update from Chris Sargisson from the Chamber of Commerce.
- 8      ANY OTHER BUSINESS**  
To consider any other business as may be determined by the Chairman of the meeting as being of sufficient urgency to warrant consideration.
- 9      EXCLUSION OF PUBLIC**  
In the event of the Committee wishing to exclude the public from the meeting, the following resolution will be moved:-  
  
"That under Section 100(A)(4) of the Local Government Act 1972, the public be excluded from the meeting for the following item of business on the grounds that it involved the likely disclosure of exempt information as defined in paragraph 1 of Part I of Schedule 12(A) of the said Act."
- 10      MINUTES OF THE GREAT YARMOUTH TRANSPORT AND INFRASTRUCTURE STEERING GROUP**  
Details

11 **MINUTES OF THE TOWN CENTRE AND TOWN DEAL**  
**MASTERPLAN MEMBER WORKING GROUP**

Details

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Details



**GREAT YARMOUTH**  
BOROUGH COUNCIL

# Economic Development Committee

## Minutes

Monday, 07 March 2022 at 18:00

Present: Councillor Plant (Chair), Councillor Lawn, Councillor P Hammond, Councillor Candon, Councillor Mogford, Councillor A Wright, Councillor Wainwright, Councillor Cordiner-Achenbach, David Glason (Director of Planning), Michelle Burdett (Inward Investment Manager), Sara Rushworth (Offshore Renewables Marketing Manager), Sally Pearson (Executive Services Officer).

Councillor Annison attended as a substitute for Councillor Freeman  
Councillor D Hammond attended as a substitute for Councillor Price

### **1 APOLOGIES FOR ABSENCE**

Apologies were received from Councillor C Walker, Councillor B Walker, Councillor G Freeman, Councillor Price, Councillor Talbot.

### **2 DECLARATIONS OF INTEREST**

There were no declarations of interest.

### **3 MINUTES**

The minutes were agreed subject to Item 8 removing the mention of Councillor Wainwright as he was not in attendance at that meeting.

## **4 MATTERS ARISING**

There were no matters arising.

## **5 OUTSIDE BODIES REPORTS**

### **A47 Alliance**

Councillor Plant reported the key points of interest from the meetings of the A47 Alliance. He advised that the A47 Alliance last met in October 2021 and the campaign to dual the A47 continues.

Councillor Plant reported that the Great Yarmouth Transport and Infrastructure Steering Group had considered the Vauxhall and Harfreys roundabout scheme update material and had provided a response to the National Highways consultation.

Councillor Plant gave an update on the Department for Transport's Road Investment Strategy (RIS2) announcement in March 2020 and an update on the progress of the Road Investment Strategy (RIS1) A47 schemes.

Councillor Plant reported that there was no mention of the A47 in the Road Investment Strategy 3 pipeline. This was discussed at the A47 Alliance meeting in October 2021 and the Alliance is continuing to lobby Government for the essential improvements to the trunk road.

It was agreed that the Council should continue to be represented on the A47 Alliance.

### **Bowls tournament Working Party**

Councillor Fairhead reported the key points of interest from the meetings of the Bowls Tournament Working Party and Members were asked to note the update report for the period 1 January 2021 to 1 January 2022. Planning for this year's Festival is underway. The last Bowls Festival, the 74<sup>th</sup> to be held, took place in 2019. Councillor Fairhead advised that the Bowls Festival had been running before the more recent regular Festivals held in Great Yarmouth.

The festival will receive funding from the Great Yarmouth Tourism & Business Improvement District for the next three years.

Councillor Plant asked if it was felt that GYBC should continue to have representation on the Working Group. Councillor Fairhead advised that she did not feel it was a necessity for a member to attend and that the Events Team are looking to reform the Group to have a committee from those who play bowls. It was agreed that more consideration was needed on whether representation on the Working Group should continue.

Councillor Wright suggested that organisations themselves could be consulted on whether they find it useful to have a Councillor sit on that outside body and the benefits it brings for that organisation.

### **Chamber of Commerce – Norfolk (Great Yarmouth Committee) Chamber Council**

Councillor Plant reported that the Council had always had a strong relationship with the Chamber of Commerce and that monthly connect meetings had been held at the Town Hall prior to the pandemic. A Norfolk wide week-long series of events entitled 'Festival of Knowledge' are planned for 22<sup>nd</sup> March and GYBC are partnering with the Chamber on this event. Since the start of the pandemic all meetings have now been held online and all details of events are on the Chamber website. The Chamber is directly involved in the proposed Enterprise Hub pilot, alongside the Council and Town Centre Partnership.

Councillor Wright advised that he had not been asked to attend a Chamber meeting and asked how many nominated representatives GYBC have on the Chamber Council. Councillor Plant advised that meetings had been held online and that it would be checked if Councillor Wright had been invited to meetings.

Councillor Wright referred to Great Yarmouth Chamber of Commerce having an office presence in the town and asked how many Chamber business members are from the Great Yarmouth area. Councillor Plant advised that he would seek clarification and added that in the past couple of years the Chamber had only been holding meetings online from central Norwich during the pandemic but will have a more local presence with the opening of the new Enterprise Hub pilot as this will bring three agencies into one building.

Councillor Plant supported continued representation on the Norfolk Parking Partnership.

### **Greater Yarmouth Tourism and Business Improvement Area Ltd/Interim Board of Directors**

Councillor Plant reported that the Board of Directors had last met on 10<sup>th</sup> February 2022 and advised that Asa Morrison had been appointed as CEO of the GYTABIA. As Councillor Plant was unable to attend the last Board, Councillor Wright provided an update from the meeting. He added that there would be full itinerary of projects this summer and a commitment had been made for the Fire and Water and other events for the next 3 years. He added that there had been some concern regarding whether £160k should be held back in reserve or spent but it had now been committed to be spent in the next 12 months.

Councillor Wright added that it was important to have representation on the GYTABIA/Interim Board of Directors.

### **Norfolk Parking Partnership**

Councillor Plant referred to the financial report and the reason why the parking enforcement or residents parking had not increased since 2019. The Norfolk Parking Partnership (NPP) are due to meet on 8<sup>th</sup> March 2022 and are looking to adjust the parking fees along Marine Parade, North Drive and South Beach Parade. Councillor Plant outlined the Civil Parking Enforcement surplus for this year and the forecast proposals for the capital replacement fund at the end of the year for this year and last. Councillor Plant also referred to Norwich City Council's high deficit which is being looked at with officers at Norwich City Council.

The NPP meeting on 8<sup>th</sup> March 2022 will also discuss the residents parking scheme and a review of on street parking tariffs which have not increased for 5-6 years. Following the review of the Resident Zone scheme, other proposals to be discussed include areas of the Zone where shared use bays will be incorporated offering

general public Pay & Display parking along with resident parking.

Councillor Plant added that Norwich are considerably cheaper than Great Yarmouth as they are split into different groups, a similar scheme for Great Yarmouth will be discussed at the meeting on 8<sup>th</sup> March 2022.

Councillor Wainwright added that it was madness to increase car parking charges at a time when there are increases to other utility bills and asked for clarification on who recommends and makes the decision on these.

Councillor Wainwright asked why improvements could not be made to Roman Place area which is a disgrace. Councillor Plant added that a project for the area had already been agreed at the last Great Yarmouth Transport and Infrastructure Steering Group meeting.

Councillor Wainwright added that Roman Place is also in Zone A and asked if the NPP meeting would be making the decision as he thought discussions were still ongoing.

Councillor Plant clarified that the NPP are a decision making Board and detailed the recommendations that the meeting will consider.

Councillor Wainwright reported that it must not lose sight that residents parking is there for a reason as it is in a tourism area where residents have problems parking. It is a necessity for people to park. He added that he supported residents parking but that it is not there as a money-making scheme.

Councillor Plant confirmed that the increases are to cover costs and not for profit making. He also agreed that the NPP should not take on Norwich City while it is in deficit and a loss making scheme.

Councillor Wainwright reported that he was disappointed that following discussions, the NPP were a decision making committee when there had not been answers to discussions at the Transport and Infrastructure Steering Committee.

Councillor D Hammond referred to a report in 2019 which approved surfacing improvements to Roman Place.

Councillor P Hammond asked if the towns in north Norfolk will be paying the same as Great Yarmouth as Great Yarmouth had the highest fees in Norfolk and areas such as Sheringham and Cromer should be paying the same.

Councillor Plant replied that all other councils who pay into the NPP, will be paying the money agreed.

Councillor Plant supported continued representation on the Norfolk Parking Partnership.

## **6 GENERATE MARKETING AND PROMOTION UPDATE FINAL**

The Committee received and considered the report from the Renewables Marketing Manager which updated members on GENERATE, formerly the Norfolk and Suffolk

Offshore Wind Competitive Positioning Programme, and the delivery of a coherent, co-ordinated and collectively owned brand, offer, identity and marketing strategy to complement other strategic and capital initiatives and drive energy sector investment.

The Renewables Marketing Manager summarised the work strands since the last report to Committee, and the progress against targets.

Councillor Plant asked if GENERATE would be attending events this year with the East of England Energy Group. The Renewables Marketing Manager reported that GENERATE would be a key partners at the Southern North Sea Conference in May but would not be attending 'Energising Essex' as this is more for EEEGR members and that 90% of GENERATE's time is getting investment for Norfolk and Suffolk.

Councillor Cordiner-Achenbach asked if, in reaching the marketing targets, would the outcomes in paragraph 3.5 be met. The Renewables Marketing Manager advised that a full report/update will provided in the Summer.

Councillor Plant referred to paragraph 4.1 and asked if there is confidence that GENERATE is seen as a recognised brand in the energy industry and a respected brand. The Renewables Marketing Manager reported that this was definitely more the case than with the EEEZ, and reported that regionally, expectations were being exceeded. The All Energy Industry Council are using the brand and working closely with Renewables UK who are event organisers.

The Head of Inward Investment added that previous committee reports had focussed on events and that the marketing strategy will be measured against the entire strategy, more than the Key Performance Indicators, and will be more about how investment opportunities will be landed.

**Resolved:**

That the Committee endorse the marketing activity to date and the forward plan to generate inward investment prospects/leads and continue to embed the new brand into the wider energy sector.

## **7 PROPOSED TOWN CENTRE ENTERPRISE HUB**

The Committee received and considered the report from the Regeneration and Funding Manager which updated Members on the progress made on the development of a pilot Enterprise Hub concept in the Town Centre as part of the New Anglia LEP led 'Enabling Self Employment in Norfolk' project.

The Head of Inward Investment reported the salient areas of the report and referred to paragraph 1.3 which detailed that GYBC had been earmarked £117,818 of funding in November 2021, from the 'Enabling Self Employment in Norfolk' nine-month partnership demonstrator project. The CRF funding concludes at the end of June 2022. The Town Centre Partnership also has funding to support the Enterprise Hub model and along with the Norfolk Chamber of Commerce will co-locate in the hub based in the Town to provide in-person start-up and business advice and support.

The Head of Inward Investment reported that an options appraisal had been carried out for the Enterprise Hub model and the preferred location was the Greenwoods



building. It was noted that any funding would be spent on assets which would be for GYBC to keep and could then be used at a later point for another model.

The Head of Inward Investment highlighted the outputs/deliverables detailed in paragraph 2.10 and advised that the project needs to be delivered by the end of June. Everything is ready to go as soon as the New Anglia LEP have provided a contract. GYBC will not be match funding, GYBC input will be officer time but the outcomes will be significant. The project will be used to monitor need and demand and inform future strategy including any future bid to the UK Shared Prosperity Fund.

Referring to paragraph 3.1 it was noted that due to delay in the CRF funding, the costs of £22,267 should be for 2 quarters and not 3 as is detailed in the report. The final Business Advisor post has not been appointed to but an offer has been made. The existing Business Advisor contract would be extended.

Councillor Wainwright asked if other buildings had been considered other than the Greenwoods building which was looked at previously for a Heritage Centre and is a high profile location in the town. The Head of Inward Investment reported that in terms of location choice, this has not been confirmed as a contract had not been received for the funding from the New Anglia LEP. The Options Appraisal had considered alternative locations including Market Gates and Market Place and looked at the vacancy rates in the town and that a space is needed that isn't too vast and intimidating for people visiting the hub. It was added that the Enterprise Hub pilot is only until June and when complete the heritage centre project could continue.

Councillor Candon thanked officers for the report and was pleased to hear that any assets purchased would come back for future projects. He added that whatever the location for the Hub he fully supported what the centre would be for and was a good example of the support for those wanting to start a business and will help self-employment to be a viable route to help the economy of Great Yarmouth.

Councillor Plant added that this is a small amount of money for any project. The Head of Inward Investment replied that the funding had been reduced due to the timescale, the project was just a pilot but would lead to support any future bids e.g. the UK Shared Prosperity Fund.

**Resolved:**

That the Committee endorse the content of the report.

## **8 ANY OTHER BUSINESS**

Councillor Plant informed the Committee that Michelle Burdett was soon to leave GYBC and praised her work while at the Council and wished her well for the future. Councillor Wainwright also praised her work especially with the Covid and ARG Business grants and wished her well for the future.

## **9 GREAT YARMOUTH TOWN CENTRE MASTERPLAN MEMBER WORKING GROUP MINUTES 25 JANUARY 2022.**

Councillor P Hammond highlighted that in Section 3 of the minutes, 'capped' should

read 'catted'.

The confidential minutes were noted.

**10 GREAT YARMOUTH TRANSPORT & INFRASTRUCTURE STEERING  
GROUP MINUTES 17 DECEMBER 2021**

The confidential minutes were noted.

**11 GREAT YARMOUTH TRANSPORT & INFRASTRUCTURE STEERING  
GROUP MINUTES 20 JANUARY 2022**

The confidential minutes were noted.

The meeting ended at: 20:00

Economic Development Committee				ELT Date	Pre Meet Date	Agenda Published	Committee Date
22-066	Great Yarmouth Enterprise Hub Update	Head of Inward Investment		11/05/22	12/05/22	16/05/22	23/05/22
22-069	Chamber of Commerce - Support for the GY Business Community	Chris Sargisson (Chief Executive of Norfolk Chambers of Commerce)			12/05/22	16/05/22	23/05/22
21-171	See Great Yarmouth in a Different light	Strategic Director (PB)		06/07/22	07/07/22	11/07/22	18/07/22
21-165	Town Wall Restoration Project	Conservation, Heritage & Design Manager		06/07/22	07/07/22	11/07/22	18/07/22
21-166	Market Place Sculpture & Trail	Conservation, Heritage & Design Manager		06/07/22	07/07/22	11/07/22	18/07/22
22-077	GENERATE	Offshore Renewables Marketing Manager		06/07/22	07/07/22	11/07/22	18/07/22
22-028	Resident Zone Review – Results of Consultation	Head of Customer Services		07/09/22	08/09/22	12/09/22	19/09/22
22-072	Economic Growth Strategy and Action Plan Update Report	Head of Inward Investment		07/09/22	08/09/22	12/09/22	19/09/22
22-078	GENERATE Update	Offshore Renewables Marketing Manager		02/11/22	03/11/22	07/11/22	14/11/22
22-079	Economic Development Strategy and Action Plan Update	Head of Inward Investment		21/12/22	22/12/22	23/12/22	09/01/23
22-080	GENERATE project Funding update	Offshore Renewables Marketing Manager		21/12/22	22/12/22	23/12/22	09/01/23
22-081	Full GENERATE update and future plans for 2023	Offshore Renewables Marketing Manager		22/02/23	23/02/23	27/02/23	06/03/23

**URN:** 22-066

**Subject:** Great Yarmouth Enterprise Hub pilot update

**Report to:** Economic Development Committee, 23 May 2022

**Report by:** Head of Inward Investment – Simon Best

#### **SUBJECT MATTER / RECOMMENDATIONS**

This report presents to Members an update on the Great Yarmouth Enterprise Hub pilot project and Enabling Self Employment in Norfolk project. It sets out current plans for a fully-funded scheme to run until the end of December 2022 in premises within Market Gates, delivered with the Town Centre Partnership, Norfolk Chamber of Commerce and other trusted partners.

The pilot will also cover costs for the two existing GYBC Business Advisor posts beyond June 2022 – when their current funding ends – and help inform development of the ‘support for businesses’ theme within the Borough’s emerging UK Shared Prosperity Fund Investment Plan.

#### **Members are asked to:**

- 1) Review and comment upon the update on the Great Yarmouth Enterprise Hub pilot project and Enabling Self Employment in Norfolk project as set out in this report;**
- 2) Note the associated opportunity to extend existing frontline business support until the end of 2022 and help gauge local need and demand for any further development of the concept under the local UK Shared Prosperity Fund award.**

## **1 BACKGROUND AND CONTEXT**

- 1.1 The Enterprise Hub pilot concept will co-locate business advisors and related staff from trusted partners and confer some critical mass in terms of outward-facing and responsive enterprise infrastructure, with £117,818 initially earmarked for GYBC to deliver the scheme within New Anglia LEP’s £619,316 *Enabling Self Employment in Norfolk* project.
- 1.2 The Government’s assessment process took significantly longer than originally indicated and the Project was not notified that it had been awarded funding until 3 November 2021 – 4 months after the specified start date of a project of only 9 months’ duration.
- 1.3 The Government also provided assurances that, as a result of its delay, all projects – nationally – would be automatically extended until the end of June 2022 on the assumption that awardees would be able to achieve the same outputs and outcomes in 6 months with the same overall resources, i.e. significantly intensifying delivery.

## **2 CURRENT STATUS**

- 2.1 Concurrent to securing a delegated funding agreement with the LEP, meetings were convened with the Norfolk Chamber of Commerce and the Town Centre Partnership. The former – through a separate UK CRF bid led by Norwich Business Improvement District – was awarded a minimum budget of £30,000 to pilot a very similar concept. The latter is transitioning to a new operational model whereby it's distributed to smaller satellite offices throughout Norfolk in line with its recently-revised mission to offer support to 'every business in Norfolk' through increasingly peripatetic staff.
- 2.2 Both organisations were keen to pool resources in order to realise a single enterprise hub pilot in Great Yarmouth town centre until the end of June 2022, recognising the efficiencies and synergies that this would realise.
- 2.3 The proposal emulates the short-lease enterprise hub premises concept operated by Nwes and other enterprise agencies on a 'meanwhile' basis, piloting the feasibility/effectiveness of some of the ideas envisaged sitting in the Town Centre alongside the proposed University Learning Centre. The emphasis will be on fostering enterprise culture collaboratively – not just co-located partners operating in their own organisational silos; everyone working together to provide a responsive one-stop-shop.
- 2.4 Officers reported to the Economic Development Committee on 7 March 2022 that whilst the location had yet to be determined, the former Greenwoods Building at 14 King Street was the preference at that time.
- 2.5 Following a series of inspections and assessment of the works necessary to render those premises suitable for occupation and operation as an Enterprise Hub, it was agreed with the Town Centre Partnership that the former GAME store on the ground floor of the Market Gates shopping centre – used at that time as a walk-in COVID testing centre – would be the most deliverable solution in terms of lead-times, the cost of preparatory works required and space afforded.
- 2.6 The Enterprise Hub plan includes a mix of informal space to accommodate walk-ins, meeting/training space for the delivery of one-to-one and one-to-many events, networking, clinics and training provided in-house and by trusted third partners. The pilot will be used to gauge local need and demand for – and the impact of – this kind of enterprise outreach.
- 2.7 In response to these delays in securing a delegated funding agreement from New Anglia LEP, an alternative fall-back position was agreed with the Town Centre Partnership, whereby it would rent the premises until at least the end of June and provide the fit-out, with GYBC Business Advisors, Norfolk Chamber of Commerce staff and other trusted business support professionals based within the Enterprise Hub as their 'guests' – thereby providing an Enterprise Hub pilot independently of New Anglia's UK CRF funding. This option would, however, provide no funding for the two Business Advisor posts – or continuity of GYBC-led frontline business support, advice and facilitation – beyond June 2022.
- 2.8 In late April, NALEP advised that the Government was considering making available to projects, nationally, a further delivery extension to the end of December 2022, reflecting ongoing delays. Officers re-profiled, redesigned and re-costed project on that basis, with reduced costs and contracted outputs and presented it to the NALEP on 28 April. On 4 May, NALEP advised that the Government had granted the project an extension.

- 2.9 Whilst it would have been possible to pilot an Enterprise Hub until the end of June without recourse to UK CRF funding, the clear preference was to agree a workable funding agreement with the LEP to fund and extend delivery of the Enterprise Hub pilot until the end of December 2022.
- 2.10 This option also a) provides full funding for the two Business Advisor posts until that time, b) provides a longer period over which to assess local need, demand and impact to inform the commissioning of interventions under the 'support for business' theme within GYBC's forthcoming UK Shared Prosperity Fund Investment Plan.
- 2.11 On 5 May, the Partnership Agreement was successfully renegotiated with NALEP and agreed by both parties. New Anglia LEP signed the agreement on 10 May and it will be countersigned by GYBC, subject to review by the Finance Team and by NPLaw.
- 2.12 The agreed, UK CRF-funded project costs until the end of December 2022 are as set out below. There is no requirement for match funding from Great Yarmouth Borough Council and the budgets factor in the Town Centre Partnership's early investment in both rent and fit-out.

Cost descriptor	Q1	Q2	Q3	TOTAL
100% FT Business Advisor 1	£11,333	£11,333	£11,333	£33,998
100% FT Business Advisor 2	£0	£11,333	£11,333	£22,665
Targeting/outreach, monitoring/tracking, materials	£1,000	£2,000	£0	£3,000
Flat rate 15% overhead on employer's costs	£1,700	£3,400	£3,400	£8,500
Rental of vacant commercial space for Hub	£0	£15,000	£15,000	£30,000
<b>TOTAL</b>	<b>£14,033</b>	<b>£43,065</b>	<b>£41,065</b>	<b>£98,163</b>

- 2.13 In summary, the plans mean that the Town Centre Partnership (TCP) secures an all-inclusive rental arrangement for one unit in Market Gates at the earliest opportunity until at least the end of June 2022 and undertakes the fit-out using its own resources. At the end of this period – when the TCP's own UK CRF funding ceases, the rental agreement reverts to GYBC until the end of December 2022, effectively reversing the TCP/GYBC host/guest arrangement.

### 3 FINANCIAL IMPLICATIONS

- 3.1 Subject to final sign-off by GYBC, the Enterprise Hub pilot and wrap-around project will be fully-funded by New Anglia's UK CRF award until the end of December 2022, with fit-out provided by the Town Centre Partnership. The funding will also cover 100% of the employer's costs for the two GYBC Business Advisor posts beyond June 2022 – when their current funding ends. There is no requirement for match funding from Great Yarmouth Borough Council.

### 4 RISK IMPLICATIONS

- 4.1 There are a number of common risks that apply to funded project work, including an inability to achieve contracted deliverables/outputs, the adequacy of project costings/budgets and the availability of capacity/staff. Of these, the risk of issues relating to the retention of existing GYBC Business Advisor capacity up to and beyond June 2022 – in the context of the scaling back of this

kind of support through the New Anglia Growth Hub – would be mitigated, to some, by extending their funding until the end of the year.

- 4.2** The Enterprise Hub pilot will also provide critical insights around local need and demand for pre-start, start-up and new business support as the Council develops and rolls out a UK Shared Prosperity Fund Investment Plan covering the period until 2024/25 – within which ‘support for businesses’ is one of two priority themes featured for the whole of that period.

## **5 CONCLUSIONS**

- 5.1** This report presents to Members an update on the Great Yarmouth Enterprise Hub pilot project and Enabling Self Employment in Norfolk project, setting out current plans for a fully-funded scheme to run until the end of December 2022, delivered with the Town Centre Partnership, Norfolk Chamber of Commerce and other trusted partners.

## **6 BACKGROUND PAPERS**

None.

<b>Area for consideration</b>	<b>Comment</b>
Monitoring Officer Consultation:	As part of the ELT process
Section 151 Officer Consultation:	As part of the ELT process
Existing Council Policies:	Not applicable
Financial Implications:	As outlined in the Report
Legal Implications (including human rights):	None
Risk Implications:	As identified in report
Equality Issues/EQIA:	None
Crime & Disorder:	None
Every Child Matters:	Not applicable