

Subject: 2016/17 Period 9 Budget Monitoring Report

Report to: Policy and Resources Committee

Report by: Group Manager Resources

SUBJECT MATTER/RECOMMENDATIONS

To consider the 2016/17 budget monitoring position.

1. Introduction

- 1.1 This report compares the actual expenditure and income position at the end of December 2016 to the updated budget for 2016/17. The Original Base Budget as agreed by Full Council in February 2016 has been updated for in-year virements, including where costs are planned to be funded from earmarked reserves.
- 1.2 The Base Budget for 2016/17 set an approved target surplus of £107,223. This report gives the position year to date and forecast outturn against this target, adjusted for any in year approved budget movements from reserves.
- 1.3 The period 6 budget monitoring position was reported to Members in September which at the time forecasted a surplus of £176,459 for the 2016/17 financial year. This report now provides an update on that position and has been used to inform the 2017/18 budget work.

2. Budget Monitoring Position – Revenue Services

- 2.1 The General Fund Summary at Appendix A shows the high level budget monitoring position at 31 December 2016 which shows a year to date favourable variance of the actual compared to the profiled budget to date of £268,355. The full year forecast shows a deficit against the budget of £22,617. Of the forecast full year overspend against the budget, a net £631,678 overspend is in relation to service variances and £609,061 underspend is in relation to the Non Service Variances. Details of these variances are included within sections 2.3 and 3 respectively in this report. Appendix B provides further details of the individual service variances.
- 2.2 The following table provides commentary on the more significant variances (£+/- £20,000 YTD & +/- £10,000 full year) from the budget monitoring process carried out between finance and services for the position at the end of period 9 and where there is anticipated to be a full year under/overspend.

2.3

Service Variances	Over/(under) Variance to Date (Dec 16) £'000	Projected full year outturn £'000
EXECUTIVE		
ESG: The pay costs for two posts for the year are higher than budgeted due to extended secondments, resulting in a forecast overspend of £16k at month 9 (£28k full year). As funds for ESG within Earmarked Reserves have been fully utilised continued non-pay costs for Digital by Design, Flexible Working & Beacon Park projects are forecast to result in an adverse variance of £63k by yearend, and current year an underspend of (£47k). Spend is under review to see if any spend can be reallocated.	(31)	91
Executive Team: Within the service the variance to date there is an underspend on employee costs in relation to the posts within EMT that have been appointed to during the year. Overall this is anticipated to deliver a full year underspend of (£113k), (£106k) at month 9. Agency and seconded staff costs partially offset the above due to overspends of £75k at month 9, and no changes are forecast in these for yearend. The unbudgeted cost of the procurement database Due North and P11D expenses charges explain the remaining variance of £14k at month 9 and at yearend.	14	(22)
Executive: Net total of non-significant variances	0	0
Executive: Total of variances (Appendix B)	(17)	69
RESOURCES, GROWTH AND GOVERNANCE		
Strategic Planning: Due to two Strategic Planner vacancies there is a (£18k) underspend on employee expenditure at month 9. These posts have now been filled but this variance will remain at yearend.	(30)	(13)
Legal: (£11k) of income has been received at month 9 for Court recoveries which was not planned for within the budget. Profit sharing on the legal services contract has resulted in a favourable variance of (£19k) at month 9. These favourable variances are forecast to remain the same at yearend.	(38)	(30)
Member Services: Ward budgets are underspent to date by £15k but are forecast to be spent by the yearend.	(25)	(3)
Construction Services: Of the variance at the end of month 9 (£14k) relates to an underspend on employee expenditure due to a	(27)	(34)

Service Variances	Over/(under) Variance to Date (Dec 16) £'000	Projected full year outturn £'000
member of staff reducing their hours. This variance is forecast to be (£21k) at yearend. An insurance receipt at month 9 of (£21k) was unbudgeted and is forecast to remain a variance at yearend.		
Fayres: The Easter Fair is over spent at month 9 by £18k and this variance remains at yearend, principally due to increased security and medical cover costs higher than budgeted for.	18	19
Bretts: As at month 9 £33k unbudgeted repair costs have been incurred on the property. Investigations are being made as to whether these cost are recoverable form the tenant but no allowance has been forecast for this to date therefore the overspend remains at the yearend.	43	28
Courts: Service charge costs recovered from the prior financial year recovered in the current year has resulted in a favourable variance of (£10k) in 2016/17. Increased revenue of (£4k) from rental of previously void property in quarter four of 2016/17 included within the yearend forecast.	(11)	(16)
Factory Units: There is a £19k loss of rental income due to empty units as at month 9 and this is projected to be £27k by the yearend.	22	36
Corporate Estates: Month 9 includes adverse variances for repairs and maintenance of £14k which will remain as an overspend at the yearend. Month 9 rental income and service charges are showing a favourable variance of (£4k) and are expected to be an adverse variance at yearend of £11k.	(4)	28
Minerva House: There are currently only two suites occupied which have resulted in increased rates costs of £22k at both yearend and month 9 as the remaining suites are vacant, and so are now payable by the Council.	25	21
Beacon Park: Month 9 reflects overspends of £33k for rates, £35k for utilities & £9k for agency staff. Income is below budget forecasts due to under-occupancy of units resulting in an adverse variance of £99k at month 9. At yearend both the agency staff costs and income losses are forecast to be adverse figures of £20k and £202k. Neither of these can be funded by the Local Enterprise Partnership.	169	222
Finance: Insurance is £12k overspent year to date but forecast to be (£38k) underspent as the new contract enables us to analyse the cost direct to services. Banking fees are (£23k) underspent at month 9 and anticipated to be (£13k) at year end. A £40k adverse variance at month 9 relates to computer	(71)	(105)

Service Variances	Over/(under) Variance to Date (Dec 16) £'000	Projected full year outturn £'000
<p>expenditure for the Integra managed services and yearly maintenance costs. This is forecast to be £40k at yearend due to the extension of the upgrade project.</p> <p>Services general costs are underspent by (£17k) at month 9, and forecast to be (£14k) for the full year.</p> <p>Income is (£80k) higher than anticipated as the final payment from the Heritable Bank administrator's has been received in month 9. This variance will remain at yearend.</p>		
Human Resources: Costs of external services are showing a (£30k) underspend at month 9, forecast to be (£36k) at yearend.	(27)	(31)
Resources, Governance and Growth: Net total of non-significant variances	(31)	15
Resources, Governance and Growth: Total of variances (Appendix B)	13	137
CUSTOMER SERVICES		
<p>Benefits: At month 9 a DWP grant to fund new software has been received giving a favourable variance of (£181k), however the full costs off-setting this have not been incurred to date. At yearend (£18k) is expected to remain unspent.</p> <p>As at month 9 there has been an increase in benefit overpayments, mainly following the roll out of universal credits, than anticipated within the budget of (£287k). However, this will be subject to review at yearend when we update for bad debt provision that will be required. Therefore no forecast variance to budget has been factored in to date.</p> <p>Due to the benefits administration grant being lower than originally budgeted for, this position is forecast to become an adverse variance of £106k by the yearend (£20k at month 9).</p>	(445)	80
Cemeteries and Crematorium: Income at month 9 is down by £229k due to a lower than anticipated demand than budgeted. Also, ongoing works at the crematorium have resulted in business transferring to Ellough, further reducing income. The position is being monitored but currently the forecast is a shortfall in income compared to the budget of £225k at yearend.	208	220
<p>Car Parks: Additional expenditure of £21k for IT software maintenance was incurred at month 9 and will remain at yearend as an adverse variance.</p> <p>Additional security costs were incurred due to safeguarding the Beach Coach Station carpark from traveller occupation. These have resulted in a £20k adverse variance at month 9 and forecast as £22k at yearend.</p> <p>Long-stay seafront car parks income is lower than anticipated, however the seafront short-stay car parks have exceeded the budgeted forecast as at period 9. The net result of this is an adverse variance of £85k but this position is being monitored.</p>	116	59

Service Variances	Over/(under) Variance to Date (Dec 16) £'000	Projected full year outturn £'000
Customer Services: £10k for agency staff costs incurred to the end of June 2016 account for the majority of the adverse variances seen at month 9 and yearend.	5	14
ICT: The cost of new software purchased exceeded the budget by £143k. This should be substantially offset against the budget for NCC ICT contract by yearend, resulting in a forecast adverse variance of £40k. The variance to date includes £47k in relation to the upfront purchase of mobile devices which are being funded from the invest to save reserve. A saving of (£11k) has been achieved at month 9 on the printer costs which will total (£15k) at yearend following a change in purchasing procedures.	173	66
Support Services: The variance to date and full year effect are largely due to vacant posts which are expected to be filled shortly, being (£21k) at month 9 and (£29k) forecast at yearend.	(18)	(23)
Environmental Health: Of the variance to date £26k underspend is in relation to employee vacancies, although these positions have been covered by agency staff and therefore these costs are anticipated to negate the month 9 underspend by yearend. At month 9 funeral expenses and recovery of costs had a favourable variance of (£19k) and a forecast (£3k) variance at yearend. To date, an adverse variance of £7k has occurred following the removal of charging for dog recovery resulting in a cost to the Council, which is forecast to remain at yearend.	(46)	10
Waste: The overall variances to date and forecast outturn are made up of a number of movements against the budget and the more significant are detailed below. A favourable variance of (£15k) due to a credit for a contamination overcharge made in 2015/16 having been received in 2016/17. Income from green waste disposal is below budget by £30k due to late or non-renewal of the annual subscriptions (£25k at yearend). At the end of month 9 there is a £32k overspend due to the purchase of new bins, in particular garden waste bins, forecast to be £45k at yearend. This is expected to be offset partially in this year and future years from the rental income of the garden waste bins. An increase in recycle credit income of (£60k) has occurred as at month 9 & should remain at yearend.	(19)	(11)
Development Control: Of the underspend too date (£31k) relates to staff vacancies at month 9. These vacancies are expected to be filled by the yearend and after allowing for the costs of advertising the posts there is a forecast underspend at yearend of (£22k). There has been a reduction in the planning application income anticipated at month 9 of £26k but currently this position is expected to improve to £2k by yearend.	(9)	(12)
Civic and Portering: Overtime costs have increased to cover staff absences, resulting in an adverse variance of £32k up to month 9,	37	45

Service Variances	Over/(under) Variance to Date (Dec 16) £'000	Projected full year outturn £'000
forecast to be £39k at yearend.		
Tourism: There is anticipated to be overspend for the full year of £25k due to opening hours of the Tourism Information Centre (£19k at month 9). Income for fees and charges on the A4 guide are forecast to be £9k below budget at the yearend.	19	38
Elections & Licensing: Individual Electoral Registration funding to date is lower than anticipated by £28k however this is forecast to be in line with the budget at yearend.	20	(6)
Revenues: There was a favourable variance of (£15k) in summons income at month 9, which is expected to be on budget by the year end. At month 9 agency staff costs were £13K over budget to cover for a Manager vacancy and this is now expected to continue until yearend with a forecast overspend of £22k. As at month 9 Revenues have recharged for the invoicing costs relating to the Tourism Improvement District for (£22k) This position is being monitored as it is not forecast at yearend.	(29)	32
Customer Services: Net total of non-significant variances	(2)	9
Customer Services: Total of variances (Appendix B)	10	521
HOUSING AND NEIGHBOURHOODS		
Housing Needs & Housing Strategy: Whilst the overall service variance to date does not show a significant variance there is anticipated to be a full year underspend mainly due to the following. Higher utilisation of temporary accommodation than the budgeted projection at month 9 is expected to deliver a full year variance of (£49k). The increased income has been offset increased repairs and maintenance costs of £15k higher at month 9 than previously budgeted for and forecast to be £18k at yearend due to the increased utilisation of the temporary accommodation. At month 9 there has been a (£8k) underspend on occupational therapy costs due to a change in service provision. This is forecast to result in a (£10k) underspend at the yearend.	1	(41)
Leisure & Culture: (£31k) grant funding from The Arts Council has been received by month 9 which should be matched to costs by the yearend.	(34)	9
Indoor Leisure: Reduction in budgeted cost of the Marina/Phoenix contract, mainly as the budgeted living wage increase was not required, has resulted in a favourable variance of (£26k) at month 9 which is forecast to amount to (£38k) at the yearend.	(26)	(38)
Neighbourhood Management: At month 9, fewer eligible requests	(119)	(23)

Service Variances	Over/(under) Variance to Date (Dec 16) £'000	Projected full year outturn £'000
were received for the Queens 90th Birthday grants than expected resulting in a net underspend of (£13k). The grants were approved to be funded from the general reserve and therefore any underspend at the yearend will revert to the general reserve. In year timing difference between grant income from Neighbourhoods that Work to expenditure has resulted in a year to date underspend of (£101k), which will be aligned by yearend.		
Safe at Home (Homes for Health): Fees for Improvement Grants are (£10k) ahead of budget at month 9 but forecast to be in line with the budget at the yearend. Partner funding for quarter 4 of the 2016/17 financial year is being withdrawn as Norfolk CC did not renew Supporting people contracts with Home Improvement Agencies across Norfolk. The impact on 2016/17 is forecast to be £8k.	(11)	11
Housing And Neighbourhoods: Net total of non-significant variances	26	(14)
Housing And Neighbourhoods: Total of variances (Appendix B)	(163)	(96)
TOTAL	158	632

3. Non Service Variances

- 3.1 **Interest Payable** – Savings of £385k are forecast to be achieved against interest on loans as although there is an underlying need to borrow, a decision was taken to take advantage of very low short term rates. Longer term the Council will commit to long term borrowing to cover this need, but it will continue with this option for the next year at least.
- 3.2 The capital programme committed to significant borrowing during the year reflecting the planned capital scheme expenditure, but due to delays in spend and the reprofiling of approved capital budgets this has not materialised therefore resulting in a large balance available for internal borrowing as opposed to external borrowing.
- 3.3 **Earmarked Reserves** - It is forecast that at the yearend the Coastal Communities Fund grant will not have been fully utilised resulting in an underspend of grant of (£57k). The remaining grant will be carried forward into 2017/18 as part of earmarked reserves and matched to future expenditure.
- 3.4 **Pension** – Additional costs in respect of past employee pensions costs were identified as part of the 2015/16 outturn report. This will be required moving forward and the future projections will be updated accordingly.
- 3.5 **Business Rates** – The budget for 2016/17 only recognised the baseline funding for business rates retention. This was a very prudent approach at the time that was flagged as such in the budget report as further work was required to understand the business rates base for the Borough and the position around the collectable level of rates income, considering significant issues such as previous years safety net positions and the latest

appeals position. Subsequent work has been carried out on the overall position and this identified Section 31 grants (funding that is reimbursed to Local Authorities compensating authorities for reliefs and extensions of relief for example small business rate relief) should be incorporated into the retained business rates of the Council. Recognising the Section 31 grants has resulted in a favourable variance above the baseline of £229k. Further work is ongoing to inform the budget position for 2017/18 and future years as part of the ongoing budget setting process.

4. Budget Monitoring Position – Summary

- 4.1 The following table provides a summary of the full year projections for the service areas along with an updated use of reserves figure where applicable.

Table – Summary of Full Year Effects 2016/17	Estimated Movement from Original Base Budget £
Service Areas (section 2)	631,678
Non Service Areas (Section 3)	(609,061)
Total Surplus	22,617

- 4.2 The overall position will continue to be monitored in the current financial year and will be reported to EMT and members accordingly.
- 4.3 It should be noted here that the impact of the tidal surge 2017 will impact on the yearend outturn. The Council incurred costs in relation to the preparation for the Tidal Surge and potential flooding that occurred in January 2017, for example the proactive/ preparatory work to protect individuals and property and the setting up of rest centers. Whilst there is a government scheme, the Bellwin scheme, that provides financial assistance to Local Authorities that have incurred expenditure in relation to emergency events, there is a threshold under which the costs are met by the Council, for 2016/17 the threshold for GYBC is £23,420. The impact of this will be included in the current year's financial position and reported in the outturn report to Members later in the year. It is for reasons such as this that the Council is required to hold a general reserve.

5. Budget Monitoring Position – Capital

Directorate	Original Approved Budget 2016-17	Revised Budget 2016-17	Actual Expenditure to 31 st December 2016	Forecast 2016-17 31 st March 2017
	£'000	£'000	£'000	£'000
Housing & Neighbourhoods	17,915	19,273	2,709	3,468
Customer Services	1,031	1,333	529	1,279
Resources, Governance & Growth	9,300	10,787	482	2,148
Total	28,246	31,393	3,720	6,895

- 5.1 As at the end of December 2016, £3.720m had been spent. Appendix C provides further details of the individual projects.
- 5.2 The difference between the Original Approved Budget of £28.3m and the revised budget is due to budgets rolled over from 2015/16 for projects which were not complete by the year-end which totaled £3.1m.
- 5.3 As previously reported the total Housing & Neighbourhoods budget includes large budgets for the Beacon Park Local Authority Trading Company (£9.5m), Marina Centre refurbishment projects (£4.1m) and the refurbishment of the Waterways (£1.3m). The works on the Beacon Park Local Authority Trading Company are due to commence at the end of 2016/17. Therefore, the majority of the budget is expected to be rolled forward to the next financial year. The commencement of Marina Centre refurbishment project is yet to be confirmed, as currently the works required are under review with the contractors & service provider. The Waterways project has been re-evaluated due to funding changes so the project is now commencing in 2017/18.
- 5.4 Of the Customer Services projects a number have only just commenced in quarter three or were not anticipated to start until quarter four, such as budgets remaining on the public toilets projects (£150k) and footway lighting (£70k). Some projects are now expected to roll into the next financial year, such as the esplanade resurfacing (£182k) where the majority of works are expected to occur in 2017/18.
- 5.5 The budget for Resources, Governance and Growth is predominantly made up of the Beacon Park budget (£7.5m). Commencement of one of the Beacon Park projects expected in 2016/17 is now underway but a significant proportion of the works will now

occur in 2017/18 (£3.3m out of the £3.7m budget). The majority of the remaining budget has been rolled into 2017/18 for future projects.

- 5.6 Resources, Governance and Growth also includes a budget of £3m for the South Denes Energy Park project with works expected to commence in the final quarter of 2016/17 but again the project will continue into 2017/18 and so the majority of the budget £2.8m is being rolled into the next financial year.
- 5.7 The slippage in project works in 2016/17 identified above, will result in budgets being rolled forward into 2017/18 as reflected in Appendix C.

6. Conclusion

- 6.1 The revenue budget is showing a forecast full year overspend of £22,617. The overall financial position will continue to be closely monitored and, where appropriate, the timing of the use of reserves in the year will be considered as part of consideration of the overall outturn position to be reported to members later in the year.
- 6.2 The capital budget has a revised forecast spend of £6.9m for the full year based on the expectation of capital expenditure increasing in the final quarter of the financial year. The position continues to be monitored as projects progress.

7. Financial Implications and Risks

- 7.1 The detail within section 2 of the report highlights the significant variances including those that are estimated to result in a full year impact.
- 7.2 The estimated outturn shown in Appendix A will continue to be monitored during the year and where applicable will be transferred to earmarked reserves. In addition further review of the service budgets and savings targets will be considered as part of early work on the future financial strategy.
- 7.3 The Council is dependent upon a number of income streams including business rates income which are subject to factors outside of the Council's control. Where applicable assumptions have been around these income streams based on the current year to date along with input from services around future projections.

FINANCIAL IMPLICATIONS:

Included within the detail of the report

LEGAL IMPLICATIONS:

N/A

EXECUTIVE BOARD OR DIRECTOR CONSULTATION:

EMT

Does this report raise any legal, financial, sustainability, equality, crime and disorder or human rights issues and, if so, have they been considered?	Issues	
	Legal	N/A
	Financial	Included within the detail of the report
	Risk	Included within the detail of the report
	Sustainability	N/A
	Equality	N/A
	Crime and Disorder	N/A
	Human Rights	N/A
	Every Child Matters	N/A

Appendix A - General Fund Summary P6 2016-17
Appendix A

	<u>Full Year Budget</u> £	<u>YTD Budget</u> £	<u>YTD Actuals</u> £	<u>YTD Variance</u> £	<u>Full Year Outturn</u> £	<u>Forecast Variance</u> £
Net Cost of Services						
Resources, Governance & Growth	(496,241)	630,648	643,157	12,509	(380,444)	136,549
Customer Services	7,261,265	3,377,389	3,387,579	10,190	7,782,732	521,467
Housing and Neighbourhoods	4,469,968	2,528,999	2,366,481	(162,518)	4,374,231	(95,737)
Executive Team	297,495	641,260	623,932	(17,328)	366,894	69,399
BIDS	0	0	(1,235)	(1,235)	0	0
Net Cost of Services	11,532,487	7,178,296	7,019,914	(158,382)	12,143,413	631,678
Non Service Expenditure/Income						
Loan Interest Payable	923,803	461,901	484,248	22,347	538,306	(385,497)
Interest Receivable	(25,000)	(18,750)	(16,171)	2,579	(25,000)	0
Capital Charges Reversal	(1,564,720)	0	0	0	(1,564,720)	0
Transfers To/From Earmarked Reserves	(1,111,652)	(899,982)	(1,193,785)	(293,803)	(1,274,432)	(27,478)
Pension Back Funding	1,092,000	819,000	1,130,837	311,837	1,340,578	248,578
Contingency	0	0	0	0	0	0
Parish Precepts & Concurrent Grants	395,432	395,432	401,243	5,811	401,243	5,811
Provision for Load Repayment (MRP)	1,682,720	0	0	0	1,572,580	(110,140)
Collection Fund Adjustments	0	0	(3,003,400)	(3,003,400)	0	0
Accounting Adjustments - soft loans, acc absences	0	0	0	0	0	0
Vacancy Management	0	0	0	0	0	0
Other Grants	0	0	0	0	0	0
Non Service Expenditure/Income	1,392,583	757,601	(2,197,027)	(2,954,628)	988,555	(268,726)
					0	
Income						
Council Taxpayers						
Collection Fund Parish	(354,143)	(354,143)	(354,143)	0	(354,143)	0
Collection Fund District	(3,914,239)	(2,847,143)	354,143	3,201,286	(3,914,239)	0
Business Rates	(3,514,927)	(2,636,195)	(3,814,043)	(1,177,848)	(3,814,043)	(299,116)
	(7,783,309)	(5,837,481)	(3,814,043)	2,023,438	(8,082,425)	(299,116)
Central Government Grants						
Revenue Support Grant	(3,739,670)	(2,842,150)	(2,243,800)	598,350	(3,739,670)	0
New Homes Bonus	(1,377,044)	(968,761)	(696,571)	272,190	(1,377,044)	0
Other Grants	0	0	(49,322)	(49,322)	(41,219)	(41,219)
	(5,116,714)	(3,810,911)	(2,989,693)	821,218	(5,157,933)	(41,219)
Income	(12,900,023)	(9,648,392)	(6,803,736)	2,844,656	(13,240,358)	(340,335)
Surplus/Deficit	25,047	(1,712,495)	(1,980,850)	(268,355)	(108,390)	22,617

Appendix B - Service Area Summaries P6 2016-17

<u>Cost Centre</u>	<u>Description</u>	<u>Full Year Budget</u> £	<u>YTD Budget</u> £	<u>YTD Actual</u> £	<u>YTD Variance</u> £	<u>Full Year Outturn</u> £	<u>Forecast Variance</u> £
Executive Team:							
EXEG	ESG	257,465	257,465	226,498	(30,967)	348,467	91,002
EXTE	Executive Team	40,030	383,795	397,434	13,639	18,427	(21,603)
EXTT	Transformation Team	0	0	0	0	0	0
Total Executive Team:		297,495	641,260	623,932	(17,328)	366,894	69,399
Resources, Governance & Growth:							
CGDC	Churchill Depot	0	0	502	502	0	0
EXIS	Invest To Save	46,911	46,911	37,910	(9,001)	46,911	0
RGED	Economic Development	356,169	164,310	151,785	(12,525)	358,657	2,488
RGEG	Enterprise GY	306,310	(85,838)	(95,919)	(10,081)	306,310	0
RGSP	Strategic Planning	515,923	287,616	257,169	(30,447)	502,792	(13,131)
ROCS	Corporate Strategy	(1,587)	115,878	118,547	2,669	2,026	3,613
ROLE	Legal (Client)	(3)	152,416	114,304	(38,112)	(30,242)	(30,239)
ROMS	Member Services	140,048	380,685	355,871	(24,814)	137,325	(2,723)
RPCC	Community Centres	6,831	5,838	4,636	(1,202)	7,403	572
RPCS	Construction Services	33,636	444,040	416,684	(27,356)	(507)	(34,143)
RPFA	Fayres	(8,464)	(8,464)	9,323	17,787	10,376	18,840
RPMA	Markets	68,988	(153,735)	(166,716)	(12,981)	78,978	9,990
RPMT	Modernisation Team	96,702	59,386	55,000	(4,387)	91,249	(5,453)
RPPB	Bretts	(16,598)	(32,096)	11,160	43,256	11,730	28,328
RPPC	Courts	(4,948)	(5,286)	(16,707)	(11,421)	(21,580)	(16,632)
RPPE	Energy Park	0	0	5,734	5,734	0	0
RPPF	Factory Units	(77,497)	(62,850)	(40,368)	22,482	(40,961)	36,536
RPPG	Corporate Estates	(1,939,382)	(1,820,205)	(1,823,716)	(3,511)	(1,910,388)	28,994
RPPM	Minerva House	54,757	40,950	66,158	25,207	75,481	20,724
RPPO	Onians	(15,943)	(10,037)	(9,477)	560	(15,943)	0
RPPP	Property Services	(3,170)	275,460	284,597	9,138	(1,201)	1,969
RPPS	Beacon Park	(183,718)	(121,604)	47,096	168,700	38,432	222,150
RRFI	Finance	52,553	669,788	598,721	(71,067)	(72,857)	(104,658)
RRHR	HR	76,241	287,486	260,863	(26,623)	45,565	(30,676)
Total Resources,Governance & Growth:		(496,241)	630,648	643,157	12,509	(380,444)	136,549
Customer Services:							
CCBE	Benefits	150,155	(509,241)	(954,250)	(445,009)	230,511	80,356
CCCE	Cemeteries	174,965	117,770	147,484	29,714	194,585	19,620
CCCR	Crematorium	(808,842)	(602,751)	(423,496)	179,255	(608,705)	200,137
CCCG	Car Parks - General	(828,666)	(874,298)	(723,946)	150,352	(828,163)	503
CCCL	Car Parks -	(4,010)	(9,188)	(8,005)	1,183	(4,010)	0
CCCN	NCC Car Parking	(14,195)	(229,126)	(217,330)	11,795	43,946	58,141
CCCO	SNDC Fines	2,390	(5,430)	(19,376)	(13,946)	2,390	0
CCCP	Palmer's Car Parks	(39,712)	(65,942)	(96,145)	(30,203)	(39,712)	0
CCCT	Preservation Trust Car Park	(4,365)	(6,079)	(9,117)	(3,038)	(4,365)	0
CCCS	Customer Services	14,200	393,947	398,486	4,539	27,750	13,550
CCIC	ICT (Client)	(1,999)	362,459	535,070	172,611	64,481	66,480
CCSS	Support Services	(4,079)	183,686	165,561	(18,125)	(26,978)	(22,899)
CEEH	Environmental Health	1,650,543	1,054,765	1,008,765	(46,001)	1,660,569	10,026
CGGM	Grounds Maintenance	410,748	203,560	196,853	(6,707)	414,480	3,732
CGPC	Public Toilets	380,684	238,561	242,873	4,312	387,661	6,977
CGRM	Repairs and Maintenance	890,648	802,342	800,743	(1,599)	887,494	(3,154)
CGSC	Street Cleaning	931,422	707,906	707,995	89	931,422	0
CGSF	Footway Lighting	575,591	344,099	344,371	271	576,378	787
CGWA	Waste	1,426,951	631,090	611,546	(19,544)	1,415,945	(11,006)
CPBC	Building Control	167,260	10,328	14,205	3,877	171,304	4,044
CPCP	Coastal Protection	386,090	44,467	43,288	(1,179)	386,629	539
CPDC	Development Control	183,553	38,314	29,759	(8,554)	171,554	(11,999)
CPLC	Land Charges	51,062	(49,481)	(31,898)	17,583	49,530	(1,532)
CTCO	Communications	4,620	49,759	43,136	(6,623)	2,274	(2,346)
CTCP	Civic & Portering	(1,316)	110,762	148,258	37,496	43,809	45,125
CTRE	Print & Design	(941)	87,222	86,688	(534)	(3,777)	(2,836)
CTTO	Tourism	633,992	334,247	352,887	18,640	672,324	38,332
CTVE	Events	148,629	(2,191)	(4,374)	(2,183)	147,223	(1,406)
ROEL	Elections	212,354	146,645	166,250	19,604	206,506	(5,848)
ROLI	Licensing	(141,549)	(188,645)	(197,252)	(8,607)	(136,915)	4,634
RRRE	Revenues	715,082	57,831	28,550	(29,281)	746,592	31,510
Total Customer Services:		7,261,265	3,377,389	3,387,579	10,190	7,782,732	521,467

Housing & Neighbourhoods:

CGGP	Parks	521,245	422,574	423,770	1,196	522,639	1,394
CGOS	Outdoor Sports	237,858	130,938	144,585	13,647	231,380	(6,478)
GHHN	Housing Needs	860,572	391,555	394,589	3,034	818,830	(41,742)
GHHS	Housing Strategy	166,811	74,861	73,151	(1,710)	167,544	733
GNCC	CCTV	160,813	100,115	99,831	(284)	160,813	0
GNCL	Leisure & Culture	268,131	168,223	134,364	(33,859)	259,605	(8,526)
NGV	Grants	182,676	54,500	54,500	0	182,676	0
GNMP	Indoor Leisure	809,866	390,921	364,899	(26,022)	772,184	(37,682)
GNNM	Neighbourhood Management	545,417	502,301	383,048	(119,253)	522,626	(22,791)
GWPS	Private Sector Housing	246,708	70,149	70,919	770	245,907	(801)
GWSH	Safe at Home	123,742	67,554	56,679	(10,875)	134,504	10,762
RPCO	Conservation	346,129	155,308	166,146	10,838	355,523	9,394

Total Housing & Neighbourhoods:	4,469,968	2,528,999	2,366,481	(162,518)	4,374,231	(95,737)
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BIDS& TIDS:

BIDS	0	0	(0)	(0)	0	0
TIDS	0	0	(1,235)	(1,235)	0	0

Total BIDS & TIDS:	0	0	(1,235)	(1,235)	0	0
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Grand Totals:	11,532,487	7,178,296	7,019,914	(158,382)	12,143,413	631,678
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Appendix C - General Fund Capital Programme - Detail - P9 2016-17

Project	Expenditure £000			Financing - Yearend Forecast at P9 £000		
	Revised Budget 16-17	Yearend Forecast at P9	P9 Actuals	Borrowing	Grants & Contributions	Capital Receipts
Beacon Park LATC - Phase 1	9,460	200	119	200	-	-
Disabled Facilities grants	800	800	691	-	942	-
Emergency Home Improvement Loans	50	50	22	-	-	50
Empty Homes	758	108	31	108	-	-
Homes 4 Health	400	100	59	-	100	-
Runham Vauxhall	120	-	-	-	-	-
Phoenix Pool Refurbishment	1,668	1,851	1,701	1,851	-	-
New Marina Centre Refurbishment	4,147	20	8	20	-	-
The Waterways - Refurbishment	1,500	-	-	-	-	-
Cobholm Skatepark	100	100	-	-	100	-
Mill Lane Hot Water Vessels	31	-	-	-	-	-
Childrens Playground Refurbishment & Resurfacing	109	109	78	109	-	-
Preservation Trust Loan	130	130	-	130	-	-
Total: Housing & Neighbourhoods	19,273	3,468	2,709	2,418	1,142	50
Footway Lighting	100	100	31	100	-	-
Esplanade Resurfacing	136	45	-	45	-	-
New Cremators	437	437	220	437	-	-
Server Upgrades - Integra	20	20	-	20	-	-
Public Toilets - Automated Locking Systems	22	22	-	22	-	-
Public Toilets - Refurbishment	160	160	-	160	-	-
Central Heating Boilers - Greyfriars House	35	35	1	35	-	-
Loan to GYBS to purchase 2 new refuse vehicles	115	115	-	115	-	-
Digital By Design	60	60	-	60	-	-
Coastal Protection - Scratby	86	97	97	71	26	-
Euston Road Car Park Extension	163	190	181	190	-	-
Total: Customers Services	1,333	1,280	529	1,254	26	-
Beacon Park	2,181	1,206	328	1,206	-	-
Beacon Park-Site 4-Development of Office Premises	1,625	-	-	-	-	-
Beacon Park - Site 12a	3,700	400	102	400	-	-
South Denes	2,989	250	0	-	250	-
Flexible Workforce	292	292	52	292	-	-
Total: Resource, Governance & Growth	10,786	2,148	482	1,898	250	-
TOTAL:	31,393	6,896	3,720	5,570	1,418	50